

MAJOR OBJECTIVES AND GOALS FOR FISCAL / CALENDAR YEAR 2024

- 1. OPERATIONS - Provide wholesale treated and raw water to seven member cities and eight additional contracting parties.**
 - Maintain treatment and transmission facilities.
 - Provide wholesale treated surface water that meets or exceeds TCEQ requirements.
 - Prepare guidance for long term renewal and rehabilitation of NETMWD assets.
 - Remain continuously attentive toward integrated water delivery operations with treated water customers.
 - **Prepare a 5-year prioritized CIP financing plan, completed in time to support FY 2025 budget preparation. Prepare updated estimates of probable cost for additional clear well at Tanner Plant, additional ground storage at Southside Booster Pump Station and sludge dewatering improvements at Tanner Plant.**
 - Establish NETMWD customer outreach to support TCEQ operator training with no cost operator training courses. (From 2023)
 - Establish an inventory of assets by asset class. Evaluate critical assets and identify consequences of failure. Use this information to document critical assets. Perform condition assessment and define maintenance practices, intervals, and replacement dates based on the useful life of the asset or component.
- 2. FINANCE - Perform financial activities in a clear, transparent, and predictable manner that supports long-term financial stability of the district, its seven member cities and additional contracting parties.**
 - Complete Audit of FY 2023 financial activity.
 - Provide monthly / quarterly financial reporting to NETMWD Board and LOPSS
 - Support personnel hiring and employee training, licensing, and retention efforts.
 - Prepare an effective 5-year prioritized CIP financing plan, completed to support FY 2025 budgeting.
 - Address recurring and repetitive purchasing, accounts payable and payroll activities.
 - Support continued risk management planning and procurement of insurance, including employee benefits.
 - Prepare payments to member cities generated from Lake O' the Pines raw water sales.
 - Review effectiveness of fire hydrant replacement / isolation valve installation rebates to member cities.
 - **Work with rate consultant to develop financial policies regarding subsidization of treated water costs to member cities, rate strategies to address revenue sufficiency issues and maintain appropriate unrestricted reserve balances, and development of recommendations to Board on sequential rate increases to address the district's overall financial position.**
 - Support water contract renewals with member cities and contract adjustments with Southside participants.

- Pursue re-purposing of Cypress Creek basin water supplies to recover revenue lost or diminished from declining raw water sales.
- 3. ENVIRONMENT - Regional coordinator of Environmental Stewardship activities throughout the Cypress Creek Basin.**
- Provide quick and efficient permitting / inspections of on-site wastewater facilities in compliance with TCEQ rules in four counties. Utilize Scott Haney for support of difficult OSSF cases where systems may be malfunctioning or otherwise out of compliance.
 - **Pursue a collaborative effort with USACE utilizing the Sustainable Rivers Program to modify operation of Lake O' the Pines to allow the lake's permanent pool elevation to be 230.0 msl.**
 - Continue Clean Rivers Program support for Cypress Creek basin and coordinate opportunities to leverage additional aquatic studies in partnership with TCEQ, TPW and Caddo Lake Institute.
 - Collaborate with TCEQ on Cypress Creek basin stream standards and coordinate with TSSWCB on watershed management and source water protection efforts.
 - Monitor statewide efforts on threatened and endangered species (freshwater mussels).
 - Continue working with TPWD and USACE through the current MOU to combat invasive species in Lake O' the Pines.
- 4. STRATEGIC - Remain engaged with state and regional water supply planning with a focus on regional supply provision and water sales.**
- Pursue re-purposing of Cypress Creek basin water supplies to recover revenue lost or diminished from declining industrial raw water sales.
 - **Complete water contract renewals with member cities.**
 - **Provide member cities and nonmember cities advance notice of continuing rate increases timely to support 2025 budgeting and retail rate making requirements.**
 - **Report quarterly to member city councils on progress with negotiations on sale of member city interests in municipal supply in Lake O' the Pines.**
 - **Pursue changes to the district's current practice of funding 20% of the LOPSS operational and debt service expenditures.**
 - Conclude appropriation of a water right in the upper Cypress Creek basin in cooperation with Luminant/Vistra to assist with closing the Whitfield mining operation adjacent to the decommissioned Monticello generating station. **(Tankersley Project)**
 - Continue District's participation in regional water supply, flood control, and water quality planning in the Cypress Creek basin.
 - Manage district's involvement with NWSA, RRVA, **TWCA**.
 - Prioritize further development of asset management practices.
 - Support scheduled **2024 Board member appointments**. (Avinger, Jefferson, Hughes Springs, Ore City)